



BDC

BUILDING DELIVERY CAPABILITY

SERVICE OFFERING

Build the capability to deliver — and own it.

How to work with BDC. Built on the BDC Method™, the standard for delivery capability, and the BDC Workbench™ that puts it to work inside your organisation.

The problem we solve

UK infrastructure programmes fail at the basics, and it is on the record. They rarely fail because the work is impossible or the teams inexperienced — they fail because the basic conditions for consistent delivery were never systematically put in place across the portfolio, its programmes and its projects. Across more than 16,000 major projects studied by the University of Oxford, only around 0.5% land on time, on budget and with the benefits promised.

The root cause is formation failure: the programme was never properly set up and led forward — so it looks like a programme on paper but runs like a loose collection of independently-managed projects. BDC exists to fix that, to a defined standard, with the capability left inside your organisation.

What you get

BDC is built on the **BDC Method™** — a single, evidence-based standard for delivery capability, naming the building blocks a capable portfolio, programme and project must have in place across 52 themes in four groups. The standard is made workable by the **BDC Workbench™**, the instrument that turns those themes into a live, evidence-based assessment, scores it consistently into a Programme Health Score and Red / Amber / Green heatmap, and runs the form, assess and fix workflow across all three levels.

52 themes · 277 evidence-based checks · four groups · portfolio, programme & project · mapped to IPA, NAO, NEC4 & Green Book

Two ways to engage

Formation

Stand up a new portfolio, programme or project to the standard — or turn round one in trouble — building the building blocks in dependency order, to evidence. Capability is built into your own teams, not left dependent on outside support.

Assess & Remediate

Measure a programme against the standard on evidence, giving a board-ready picture of where it is strong, where it is exposed and what to fix first — then close the gaps, foundations first, each to evidence, and re-measure to prove the change.

Delivered through licensing and corporate deployment. The organisation licenses the Method and Workbench™ and deploys them across its programmes — running assessments when it chooses, managing remediation to evidence, and re-running on demand. Capability is built and owned in-house, not rented by the day, and visibility is continuous rather than a one-off report.

For suppliers — the mobilisation standard

The same standard applies to the organisation that **wins** the work, not only the one that owns it. When a design consultant or delivery contractor is awarded a commission or a place on a framework, standing up the operating model to deliver it is a formation in its own right — and winning is the start of a project to build the thing that delivers, not the finish line. The mobilisation standard forms that delivery capability to a known end state, rather than discovering at go-live that it was never in place.

Mobilisation formation

Form your delivery model against the standard from award to go-live — bid-to-delivery handover, workforce build, operating model, systems stand-up, assurance and supply-chain scaling — built to evidence, with specialist themes for design consultants and for delivery contractors.

Gate assurance

Measured by phase — Pursuit, Transition, Delivery — against the award, ramp-up, pre-go-live and post-go-live gates, with a baselined mobilisation plan, evidenced and verified readiness, and a live go/no-go position read from evidence rather than optimism.

A formation, not a delivery tool. The mobilisation standard measures whether a supplier is forming the capability to deliver — it does not do the delivery work. It runs in the same

Workbench™ as the client-capability assessment, on the same licensing and deployment basis.
Reference: the BDC Method™ v1.1, section 7.

How the licence works

Lite

The Core and Level themes — the minimum every portfolio, programme and project needs. A fast, low-cost way to make the basics visible and start closing them.

Full

The complete standard — Core, Level, the Domain specialist and regulated themes, and Formation, with sector variations. For standing up or turning round to the full standard.

Both tiers are deployed inside your organisation, owned by your teams and re-runnable on demand. Either engagement — Formation or Assess & Remediate — can be delivered under either tier, scaled to the programme.

How the assessment works

1

Assess

Every applicable check judged against its defined end state, on evidence.

2

Weight

Scored by severity, so the result reflects what carries the risk.

3

Score

A single Programme Health Score and RAG heatmap, at any level.

4

Improve

A prioritised path to close the gaps — then re-assess to evidence it.

The question is never “how mature is the organisation?” It is “is this portfolio, programme or project formed to deliver — and on what does it stand?”

Work with BDC — see where your programme really stands.

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